

Opportunities in the Sustainable Energy Value Chain: Offshore Wind

Advanced Engineering 2012
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Bruce Valpy



Opportunities in offshore wind

Introduction

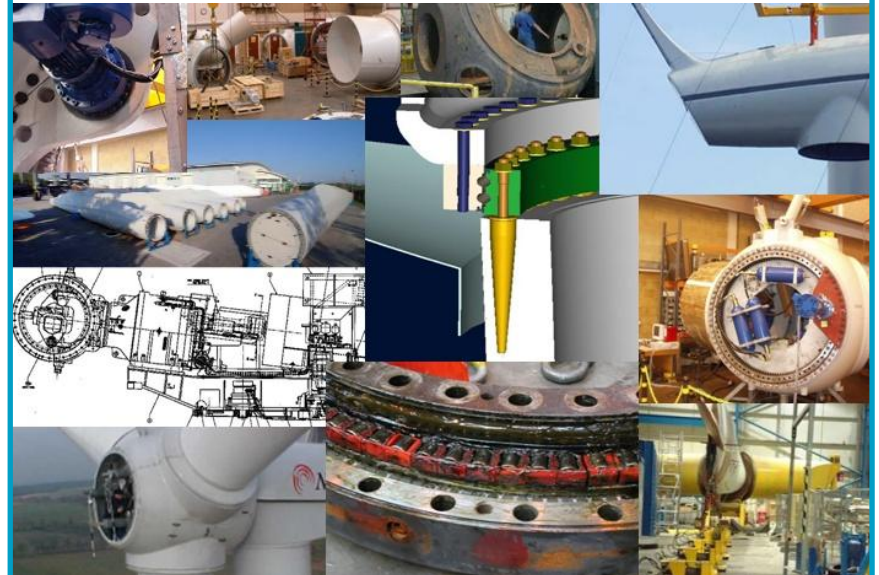
Today



- Intro
 - Useful information
 - Big technology
- Market status
 - Why offshore wind?
 - UK offshore wind market
 - Other offshore wind markets
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- Supply
 - Cost reduction
- Supply opportunities
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- R&D funding

BVG Associates: technical and market consultancy

- Market analysis and business development
 - Supply chain development
 - Entrance strategy
 - Support to industrialisation
- Technical innovation & engineering analysis
 - Support to investment in technology
 - Design and engineering services
- Project implementation
 - SCADA & condition monitoring
 - O&M technical support



Opportunities in offshore wind

Wind and marine renewables is our domain

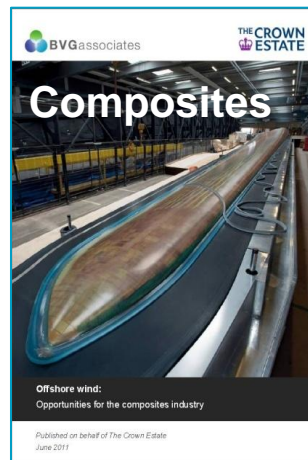
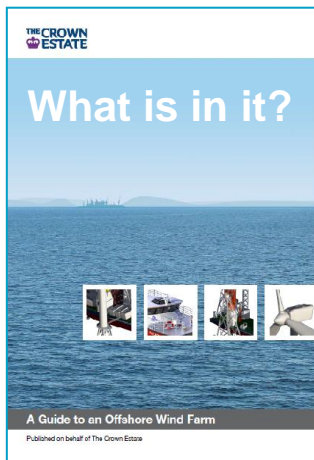
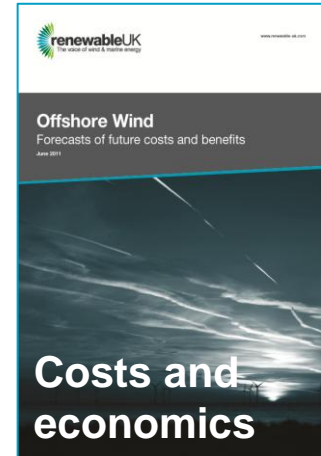
Customers



Useful information

New and dynamic industry

Free information



All available free from
bvgassociates.co.uk
or RenewableUK



Len Rogers Collection



Len Rogers Collection



Len Rogers Collection



Len Rogers Collection







Why offshore wind?

Offshore wind is the large scale low carbon energy technology of choice for UK

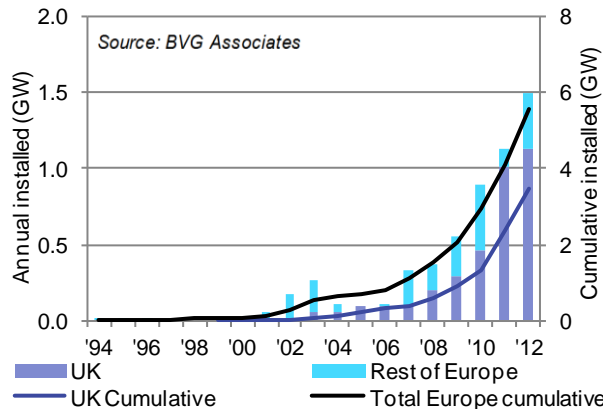
Onshore wind	Offshore wind	Nuclear	Carbon capture and sequestration
13GW by 2020	18GW by 2020	16GW by <u>2030</u>	10GW by <u>2030</u>
£0.8bn value	£15bn value	£60bn value	c£18bn value
c. 30-50 developers	c.13-17 developers	c. 3 consortia	5-10 consortia
Up to 12,000 jobs	Up to 70,000 jobs	Up to 30,000 jobs	Up to 100,000 jobs
Maturing technology, cost reduction dominates; planning/public acceptability	Innovation, technical challenge dominate the sector	Mature technology. Safety and regulatory compliance dominate	Maturing technology with UK based developers. £1bn capital committed

Source: BIS, 2012

UK offshore wind market

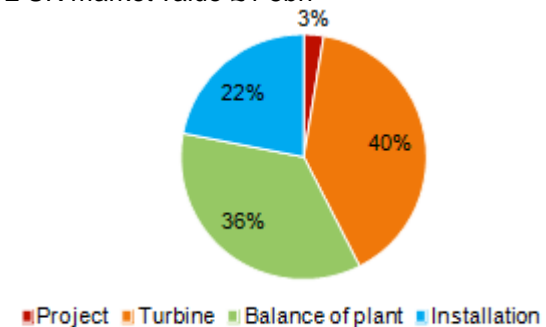
UK is the world leader in offshore wind

EU Offshore wind market



Demand headlines

- 34% CAGR (last 8 years)
- Comparable to global onshore wind during growth of 1990's
- UK 60% of global market to date
 - Strongest development frameworks
 - Most consistent demand
 - Best offshore wind resource in EU
- 2012 UK market value £4-5bn



Supply chain characteristics

- Turbine supply dominated by two key suppliers
- Costs risen significantly 2007-2011 – much explainable:
 - Moved to deeper water, further from shore, higher winds
 - Little competition
 - Exchange rate – continental supply
 - Commodity prices
- Cost of energy reduced due to higher wind resources
- Low margins compared to investment and risk - and hence business failures
- Industry moved from single EPC contract to multi-EPC – moving towards alliancing

Other offshore wind markets

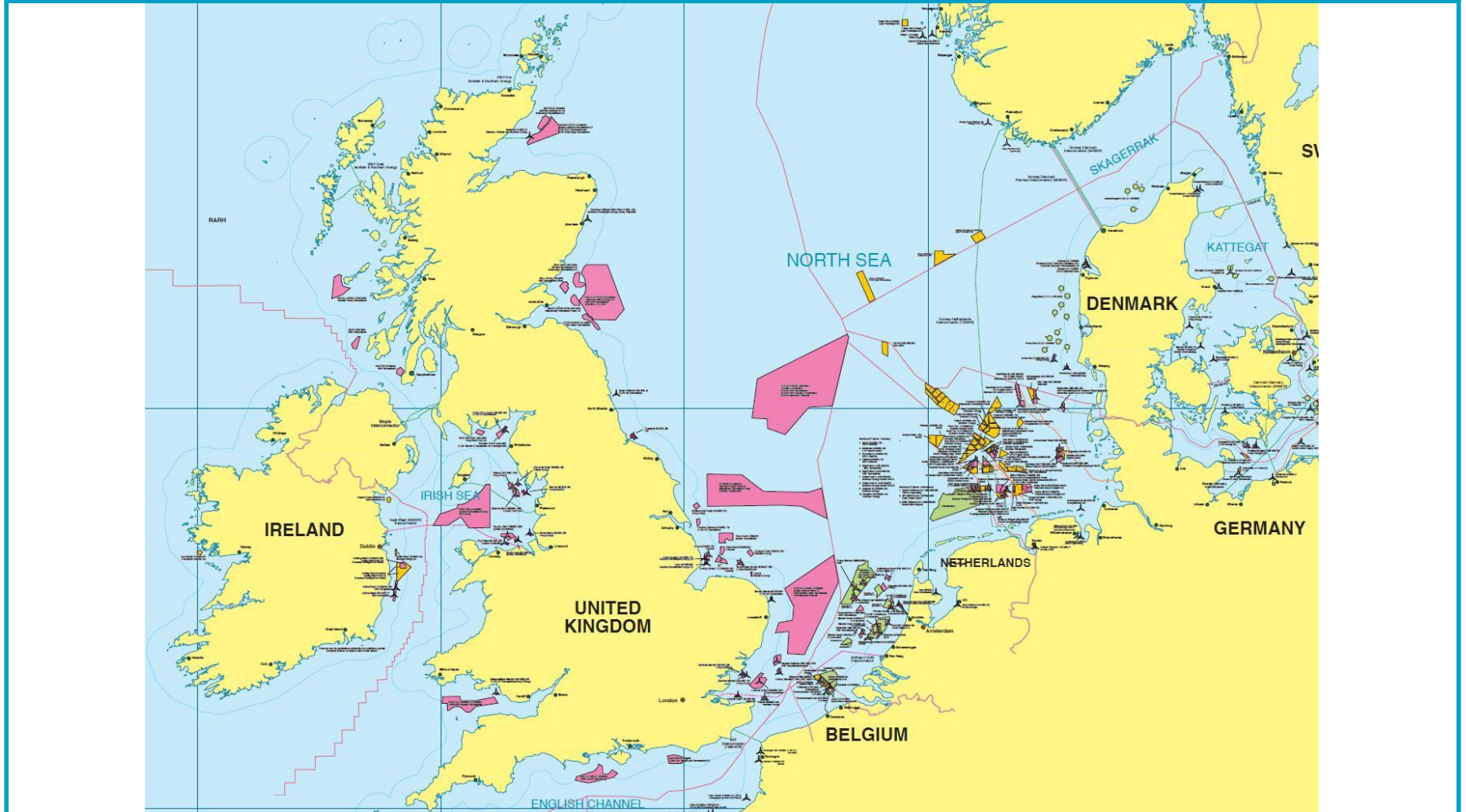
UK is not the only one to have big plans and see the opportunity

Germany	Denmark	France	China
10GW by 2020	2GW by 2020	4GW by 2020	25GW by 2020
Advanced supply chain and high demand for new renewable capacity	Advanced supply chain and high demand for new renewable capacity	Centrally driven and big industrial players on board	Plans for rapid grow and unrivalled manufacturing capacity
Grid connection and financing challenges	Lower potential	Starting late and delays to early leasing rounds	

Northern Europe

Need to look beyond UK

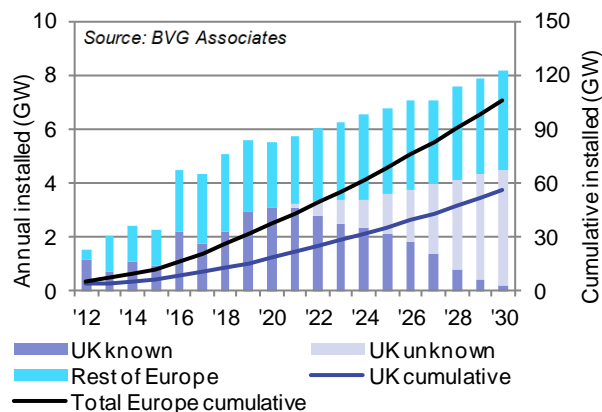
Northern European supply and demand



Future demand

Little consensus on demand

EU offshore wind market forecast: positive scenario



Background

- Demand to 2015 mainly contracted
- Demand to 2020 lower than some trade body forecasts
- Demand post 2020 combines known projects and anticipated future licensing rounds
- Designed to be realistic and facilitate healthy UK sector
- Depends on industry cost reduction AND political support

Supply chain challenge

- UK dip in 2013
- Little installation growth until 2016
- Overall equivalent to 16% CAGR (next 8 years)
- Depends on own cost reduction AND political support
- Evolving technology and project conditions

Technology evolution

	2012	2020
Turbine	4MW	6MW
Rotor diameter	120m	155m
Foundation	Monopile	Jacket/Concrete
Array cable	33kVAC	66kVAC
Export cable	245kVAC	HVDC

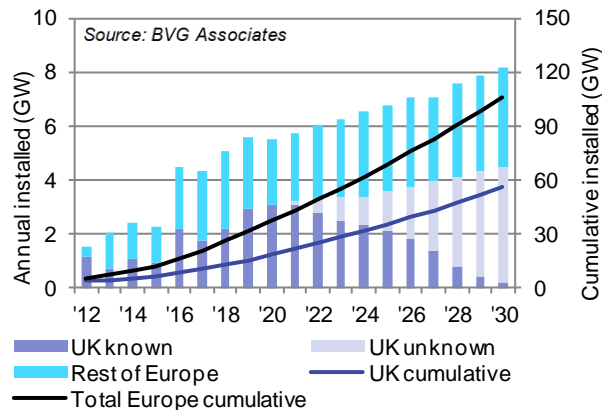
Changing project conditions

	2012	2020
Project size	300MW	600MW
Water depth	25m	40m
Distance to port	20km	100km
Financing	Balance sheet	Project
O&M	Shore-based	Mother ship-based

Supply

Key potential bottlenecks

EU offshore wind market forecast



Common messages

- Demand is the problem, not supply
- From continental wind: “can do”
- Sometimes from UK: “I can make higher margins in other sectors - de-risk it for me”
- We have been successful, but now we are empty
- OMS supply chain dynamic different to capital phase



Key potential bottlenecks

	Offshore Wind Turbines	Steel / Concrete Foundations	Export Cables	Foundation Installation Vessels
2009	Red circle	Yellow and Green circles	Red circle	Red circle
2011	Yellow circle	Green circle	Red circle	Yellow circle
2012	Red circle	Yellow circle	Red circle	Yellow circle

	Development and Consenting	Turbines	Balance of plant	Installation and Commissioning	Operations and Maintenance
	Environmental impact assessment Wind farm design Survey vessel operation Offshore wind turbine Blades Gearbox and forgings Gearbox, large bearings and direct drive generators Towers Subsea array cables Subsea export cables AC substation electrical systems DC substation electrical systems Steel foundations Concrete foundations Wind farm construction facilities Turbine installation Foundation installation Subsea cable installation Civil engineering and construction management Maintenance and service Operations Onshore maintenance facilities Transport and accommodation R&D and testing				
2012	Green circle	Green circle	Green circle	Green circle	Green circle

Key

- Red circle: An area of significant concern requiring immediate analysis and strategic action
- Yellow circle: Area of concern requiring some proactive intervention
- Green circle: Not currently an area of concern, investment required, maintain watching brief

↑ Improving from last year
↓ Deteriorating from last year

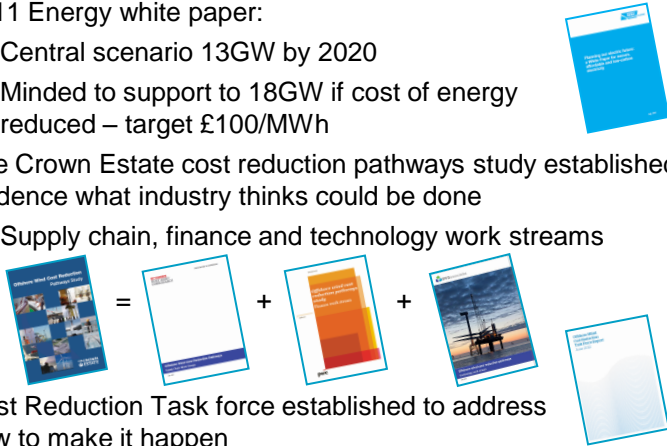
Source: Towards Road 3: the offshore wind supply chain in 2012, BVG Associates, June 2012

Cost reduction

Imperative for government support and to stay ahead of other low carbon technologies

Context

- 2011 Energy white paper:
 - Central scenario 13GW by 2020
 - Minded to support to 18GW if cost of energy reduced – target £100/MWh
- The Crown Estate cost reduction pathways study established to evidence what industry thinks could be done
 - Supply chain, finance and technology work streams
- Cost Reduction Task force established to address how to make it happen

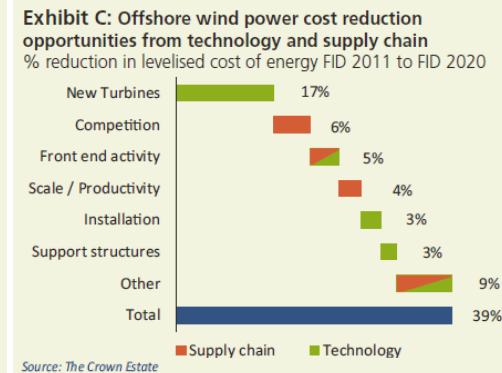
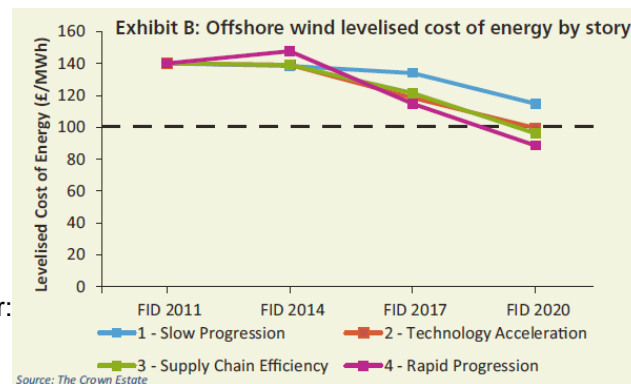


Methodology: technology work stream

- 4** Dimensional cost model: Time, types of wind farm site, turbine sizes, industry scenarios
- 6** Industry day-long workshops (in UK, DK, DE)
- 20** Deep industry interviews (4 hours +)
- 125** Industry individuals directly involved
- 215** Pages – available for download from our website

Cost reduction pathways study: results

- Given right external conditions, industry can meet target:
 - Confidence in market size to beyond 2020
 - Smooth and timely transition under EMR
 - Planning consent timelines reliably met
 - Clear and predictable offshore grid regulatory framework
 - Facilitation of new technology introduction
- To deliver, industry also needs to work together:
 - Best practice, standardisation, risk management, accessing new finance



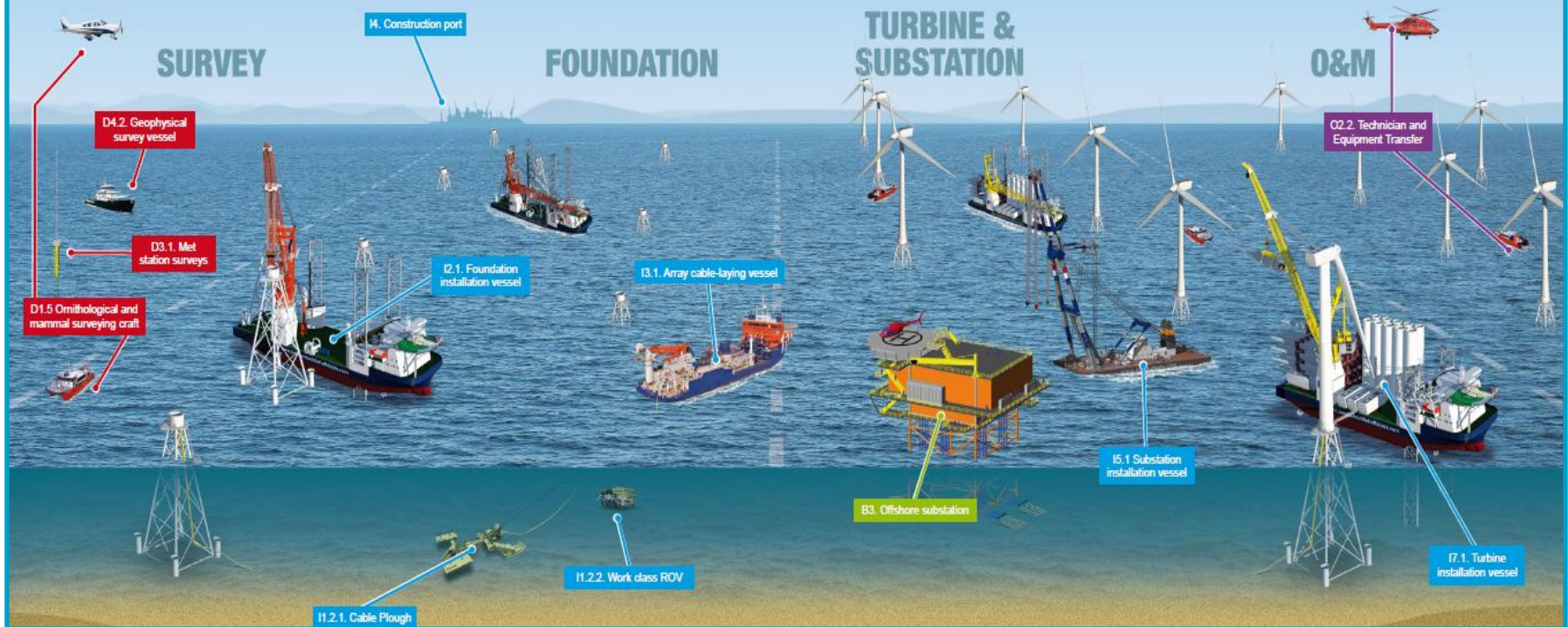
Supply opportunities

Opportunities throughout the project lifecycle

25-30 year lifespan from cradle to grave, and rising



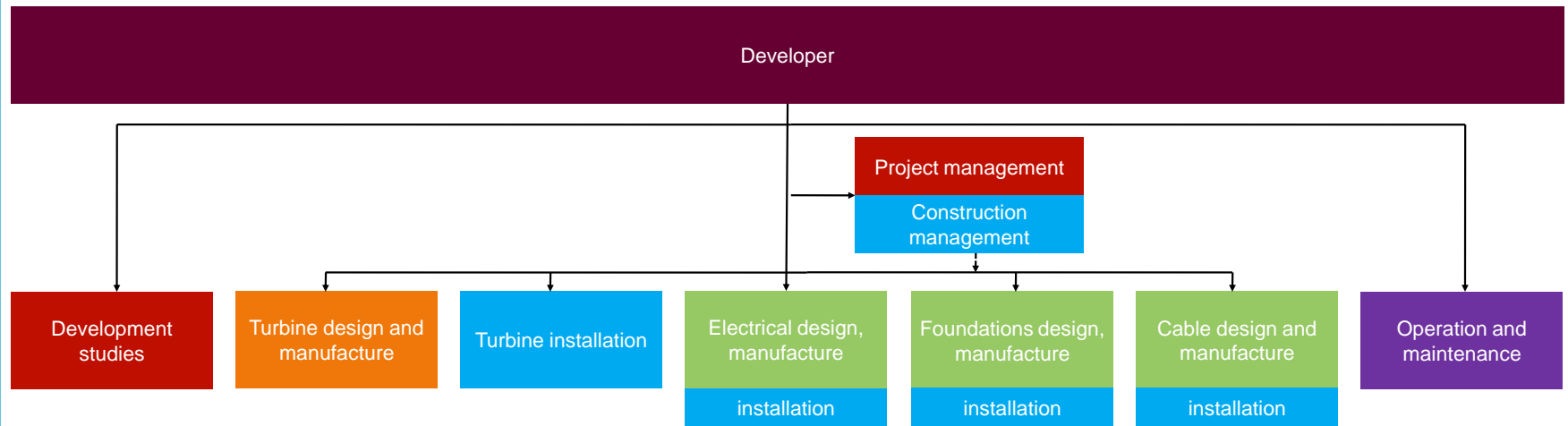
Offshore processes in the development, installation and operation of a Round 3 wind farm



Market structure

Know your customers

Multi-contract most common, currently



Typical project

Project timescales

5+ years to develop; 20-25 years operation

	Year -5	Year -4	Year -3	Year -2	Year -1	Year 0	Operation
Environmental and geophysical survey							
Met station design and installation							
Geotechnical survey							
Contracting							
Foundation installation							
Cable laying							
Turbine installation and commissioning							
Electrical substation installation and commissioning							
Operations and maintenance							

What is needed?

Turbines

Evolution from onshore wind technology – not harmonised yet

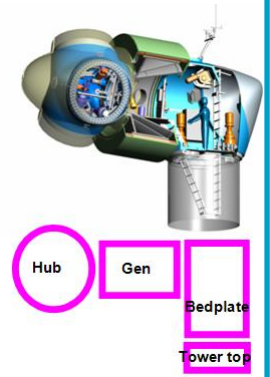
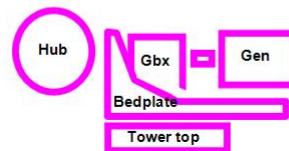
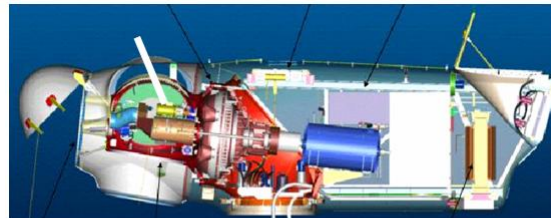
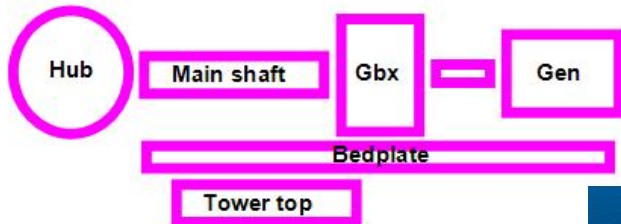


Blades

Hub

Nacelle

Yaw system



What is needed?

Foundations

Diverse solutions – more than just a support



What is needed?

Testing, installation, substations, cables, O&M...

Culture is important: Can-do and cost-down



R&D Funding opportunities

Technology Strategy Board

Feasibility Studies

- Up to £3m of funding to explore new innovative technologies for offshore wind
- Grants of up to £100k and 1 year duration
- Bringing new ideas to the offshore wind sector
- Across any part of the system
- Ideas to come from inside and outside the sector
 - Assembly methods / technologies from the manufacturing industry
 - CFD from automotive
 - Composites and coatings from materials
 - Reliability and asset management from defence...

Competition open
5 November 2012 to
16 January 2013
Briefing 13 November



Knowledge Transfer Partnerships

- Up to £1.2m to accelerate innovation from academia to industry
- KTP funds hiring a graduate for a project and provides 0.5 day/week of academic support to it.
- For example:
 - Novel electronics
 - Control
 - Environmental tools development

Competition open
13 September 2012 to
24 April 2013
Briefing 13 November



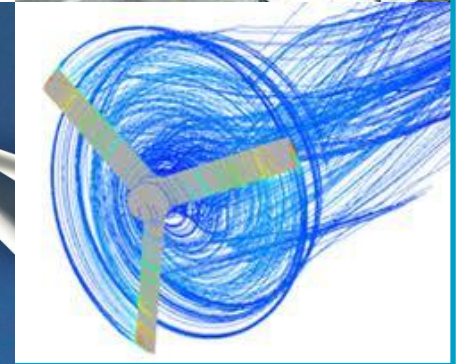
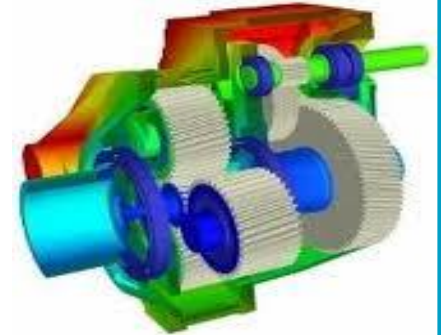
R&D funding opportunities

Department of Energy and Climate Change

Component Technologies Development and Demonstration

- £30m+ support provided so far
- Up to £7m of funding to develop new component technologies across the system.
- 3rd Round of calls this year from DECC
- Grants of up to £4m
- Last planned call

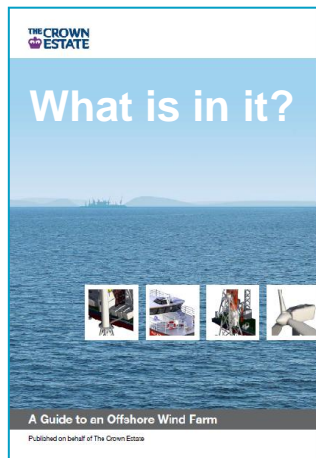
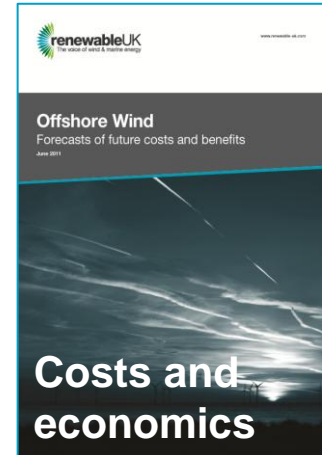
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Thank you

Here to help

Come and talk



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