

Opportunities in the journey to 'subsidy free'

Bruce Valpy

Glasgow

4 May 2016

UK opportunities in the journey to 'subsidy free'

1. Journey to 'subsidy free'
2. And beyond...
3. Local benefit – key to continued support
4. Opportunities for doing business

[illegible]

Business advisory

- Analysis and forecasting
- Strategic advice
- Business and supply chain development

- Socioeconomics and local benefits
- Technology and project economic modelling
- Policy and local content assessment

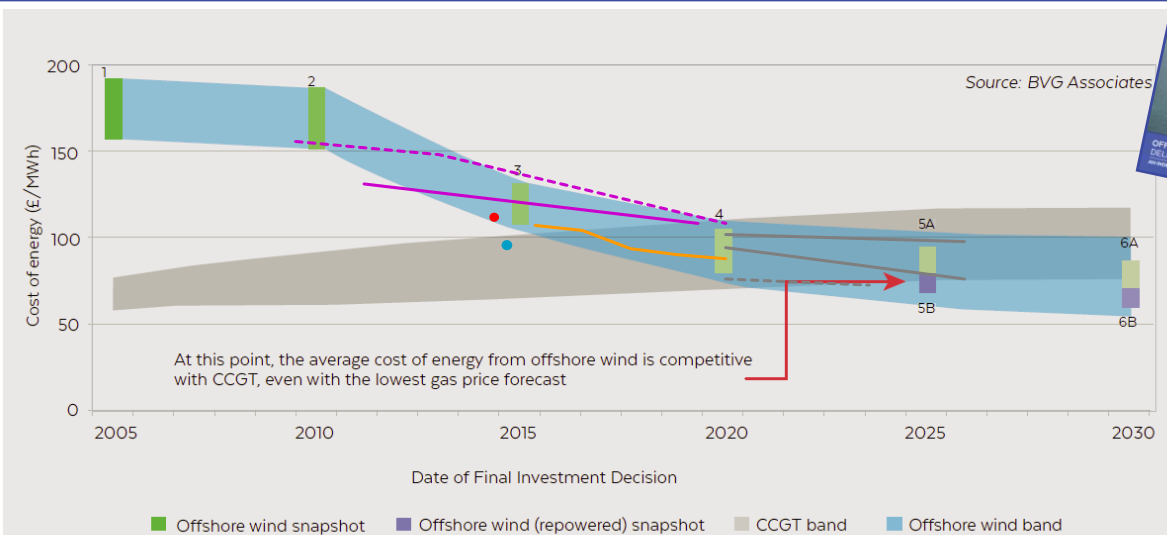
- Engineering services
- Due diligence
- Strategy and R&D support



1. Journey to 'subsidy free'

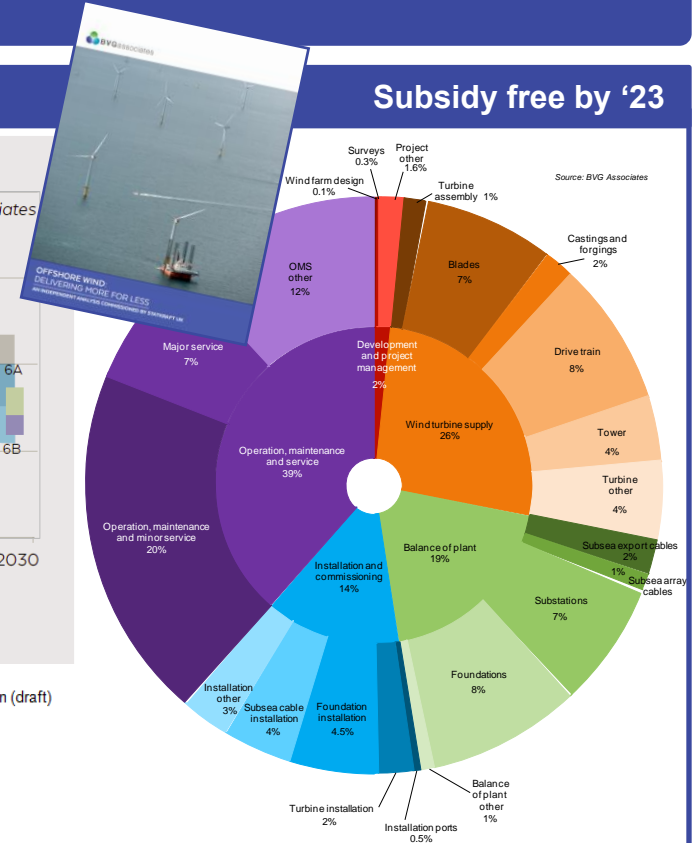
Going slow is not an option...

Cost of Energy Reduction = Offshore Wind



● East Anglia 1 ● Horns Rev 3 — Netherlands auction - - - TCE Pathways study — TCE Cost Monitoring Framework — Upcoming publication (draft)

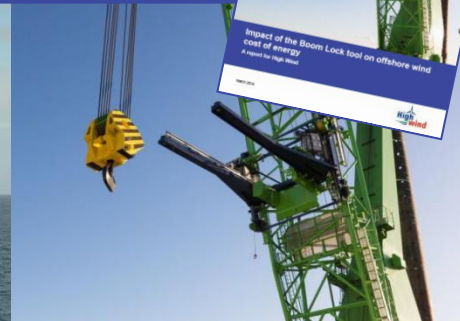
Subsidy free by '23



1. Journey to 'subsidy free'

What progress needs to be made?

Nothing radical (except the largest rotating machines on earth)



Turbines

Large quantities offshore 130m diameter
Prototyped onshore 164m diameter
Soon to be prototyped (public) 180m diameter
FID in 2025 > 200m diameter

Foundations

Improved design & manufacture
Extended use of monopiles

Transmission

Mounted on turbines
HVDC improvements

Installation

More capable vessels
Decreased weather sensitivity
Less use of crane vessels

Main per MW benefits

Decreased foundation and installation CAPEX Decreased CAPEX
Decreased OPEX
Increased energy production

Decreased CAPEX

Decreased CAPEX
Decreased cost of capital

1. Journey to 'subsidy free'

What progress needs to be made?

Well beyond technology...



Bigger projects

Savings in development and installation
Savings in transmission
Other savings in procurement

Longer project life and repowering

Better use of assets

Improved competition

Increased focus on cost
Auctions target developers

Collaboration

Sharing of costs, benefits
and experience

Main per MW benefits

Decreased CAPEX
Decreased OPEX

Decreased WACC

Improvements in all
aspects of LCOE

Improvements in all
aspects of LCOE

1. Journey to 'subsidy free'

Will this just happen?

Needs governments and industry to trust each other

- Published alongside the CCC's progress report on decarbonisation and fed in to its recommendations for the 5th carbon budget

Objective:

- To present recommendations to UK government about policies to drive down LCOE from offshore wind in 2020s and give value to UK energy users

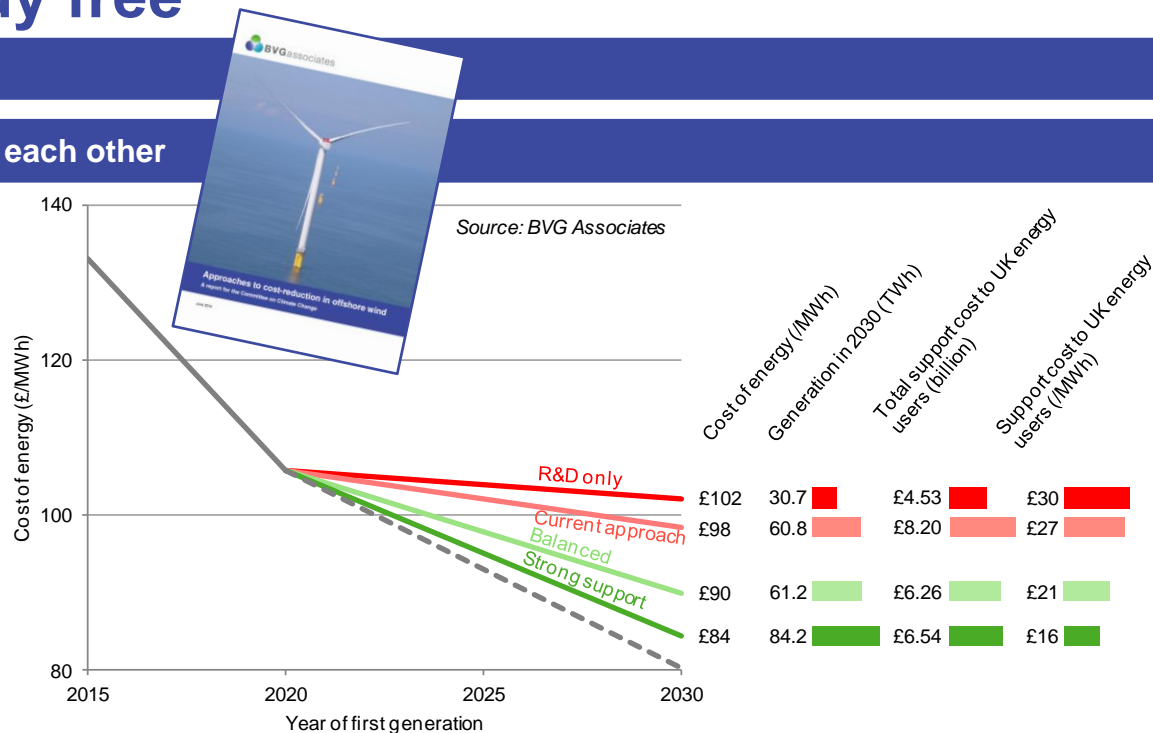
Delivered:

- By quantifying the impact of government policy drivers on cost of energy and support cost for UK offshore wind in 2020s
- In a European market context, through robust industry dialogue

1st time been robust analysis of the LCOE impact of policy

Key conclusions:

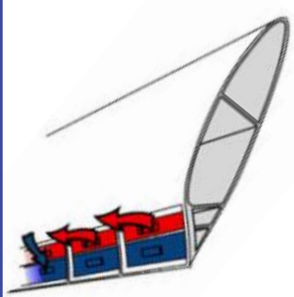
1. Substituting market with huge R&D funds isn't the answer
2. Clear visibility of short-term plans for min 1GW/yr in UK & long-term intent saves 25% cost of support & increases UK activity
3. Increasing to 3.5GW/yr across EU hardly costs any more for 35% more output due to LCOE impact



2. And beyond...

Plenty more evolution but also disruption

Focus on the future



Aero control

Huge blades need
better control



Float-out-and-sink

Avoid offshore crane cost



Floating

Access new area



Multi-rotor

Better use foundations



Kites

Aim higher

Main per MW benefits

Increased AEP
Decreased OPEX

Decreased installation CAPEX

Increased AEP

Decreased CAPEX
Decreased OPEX

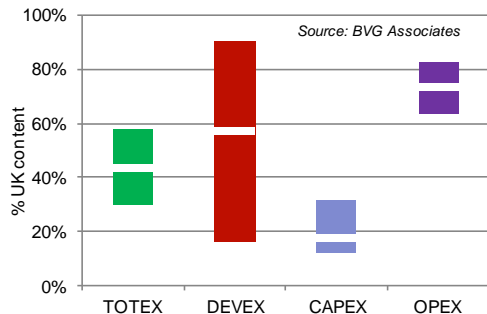
Decreased CAPEX

3. Local benefit – key to continued support

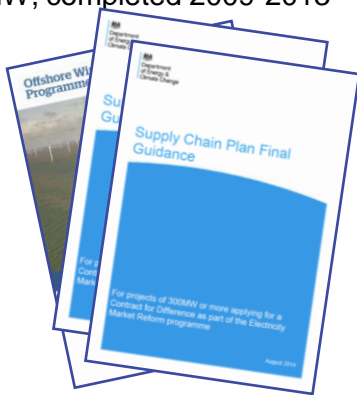
Right price for consumers, right for the planet and right economic benefit

Disjointed progress

- 10 UK wind farms larger than 100MW, completed 2009-2013



	UK content		Weighted average
	Lower	Upper	
TOTEX	30%	57%	43%
DEVEX	16%	90%	57%
CAPEX	12%	32%	18%
OPEX	64%	82%	73%



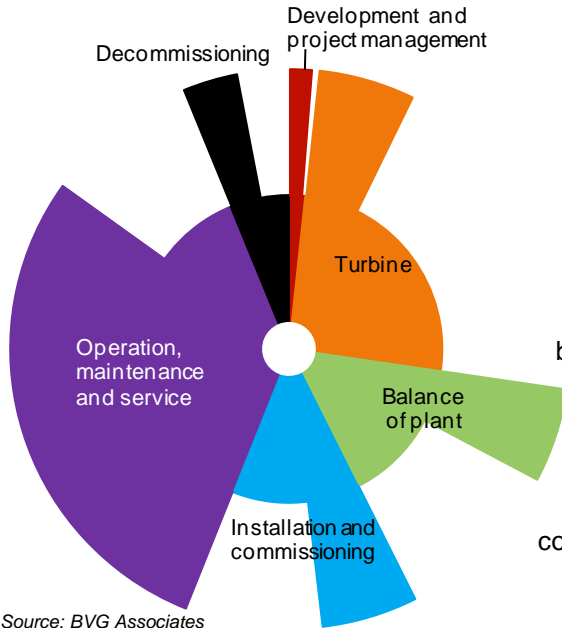
Supply chain plans

- Supply chain plan “gateway” into the CfD auction process
- First introduced for “FiDER” projects eg. Burbo and Walney extensions
- Three criteria: competition, innovation and skills
- Overall intent is UK economic benefit and lower cost of energy, ie. a more sustainable industry
- Supply chain plans not UK content beauty contests – about ensuring that all reasonable steps have been taken to enable UK supply
- Backed up by strong DECC, BIS and UKTI pressure!

3. Local benefit – key to continued support

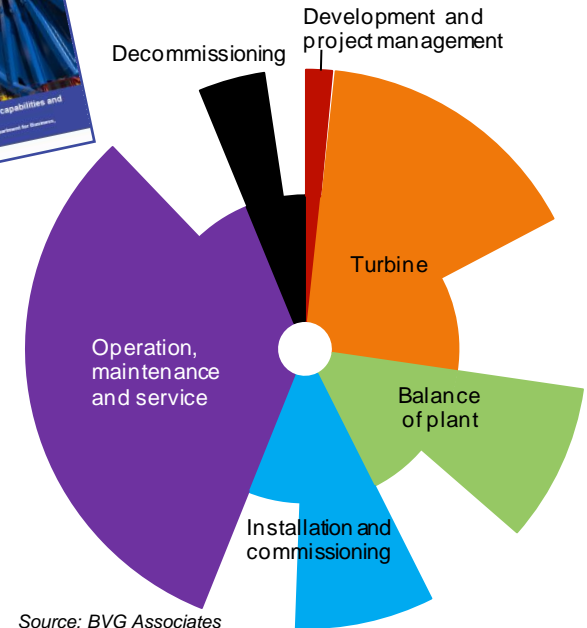
We have the largest market, but...

Confidence and market size are key to how far we get



50% UK content – good target for current projects

Nacelle assembly and main component supply
Export cable and increased UK-based foundation supplier success
Increased UK-based supplier success
UK manufacture of replacement components and UK SOV operators



70% UK content – not in current environment

3. Local benefit – key to continued support

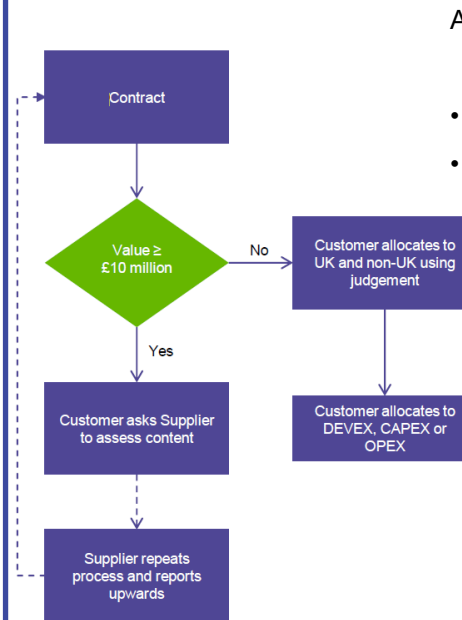
Without transparency, claims mean little

UK Content methodology

- Robust & consistent way to communicate about UK content
- Built on early work published by E.ON
- Principles used in most 2014 supply chain plans
- Developed for Offshore Wind Programme Board with support from DECC, The Crown Estate and Industry
- Developers committed to reporting on all projects reaching FID after 1 Jan 2015
- Suppliers winning contracts over £10m on a given wind farm will be responsible for formal reporting to developers
- RenewableUK will publish annual progress report on UK content
- Proactive suppliers using methodology to help communicate opportunities for increased UK content
- Methodology includes guidance how to calculate – not onerous



Keep it simple...



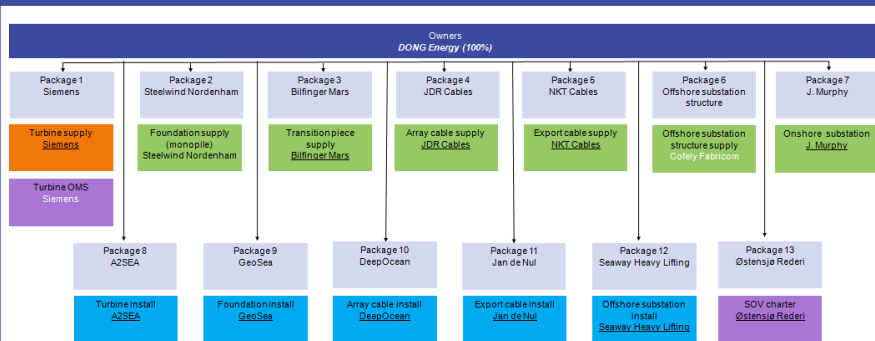
A supplier with order \geq £10m needs to:

- Assess its own UK content
- Pass on requests to do same to each sub-supplier if value \geq £10m or estimate for each sub-supplier if value $<$ £10m based on:
 - Any information provided by the sub-supplier
 - Sub-supplier's address
 - Currency in which the payment was made
 - Knowledge of sub-supplier's activities, its supply chain and of similar companies

4. Opportunities for doing business

Race Bank

Soonest project



Project details	
Total potential capacity (MW)	580
Most recent milestone reached	Post-FID
Subsidy	ROC
First turbine installation	2017

Useful links
Race Bank website
DONG Energy supplier registration
Enquiries about Race Bank
No upcoming events



Ask for help

Scottish Enterprise Offshore Wind Expert Support Framework

- 2-day consultancy support free, plus more at reduced cost

We can help with:

- Benefits analysis - cost of energy, local content
- Route to market – UK and export
- Connections to regional programmes / R&D grants
- Industry contacts

Thank you

BVG Associates Ltd
The Blackthorn Centre
Purton Road
Cricklade, Swindon
SN6 6HY UK
tel +44(0)1793 752 308

info@bvgassociates.com
@bvgassociates
www.bvgassociates.com

BVG Associates Ltd
The Boathouse
Silversands
Aberdour, Fife
KY3 0TZ UK
tel +44(0)1383 870 014

BVG Associates LLC
Green Garage
Second Avenue
Detroit, MI
48201 USA
tel +1 (313) 462 0673

This presentation and its content is copyright of BVG Associates Limited - © BVG Associates 2016. All rights are reserved.